



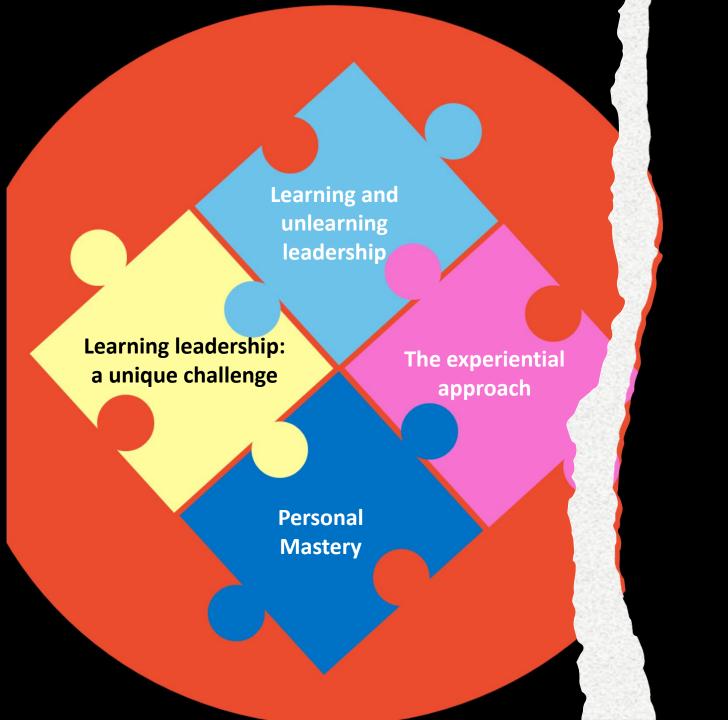
## Learning and Unlearning Leadership: Personal Mastery

Graham Dickson (PhD)
CEO, LEADS Global

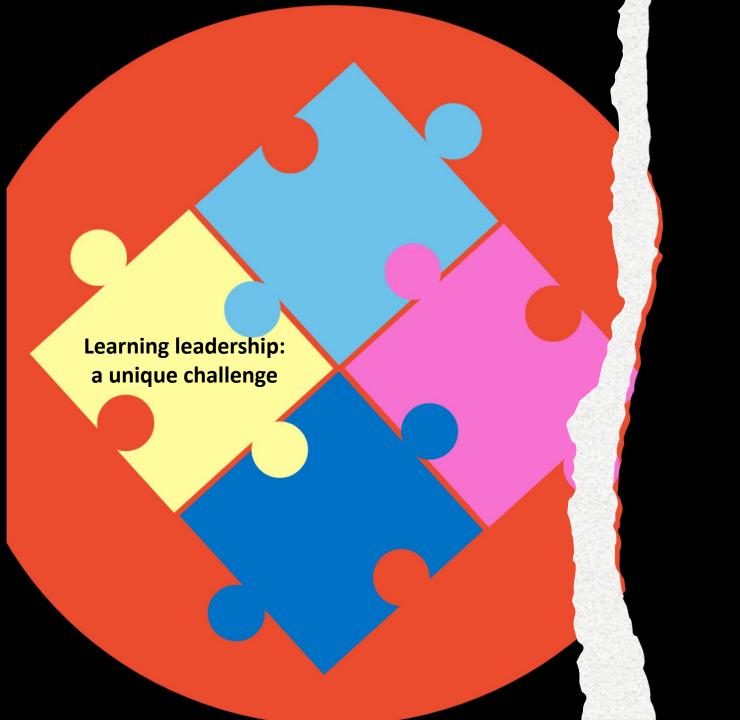








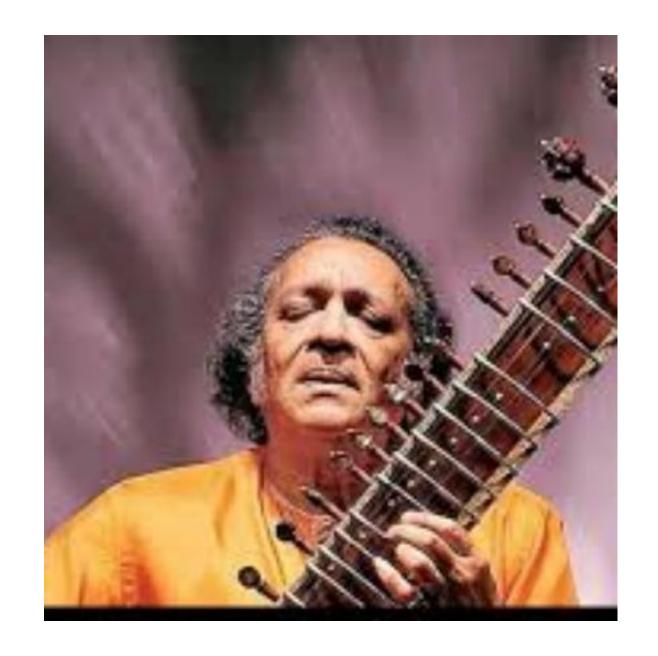
### Overview



Why is learning leadership a unique challenge?

### Its deeply personal:

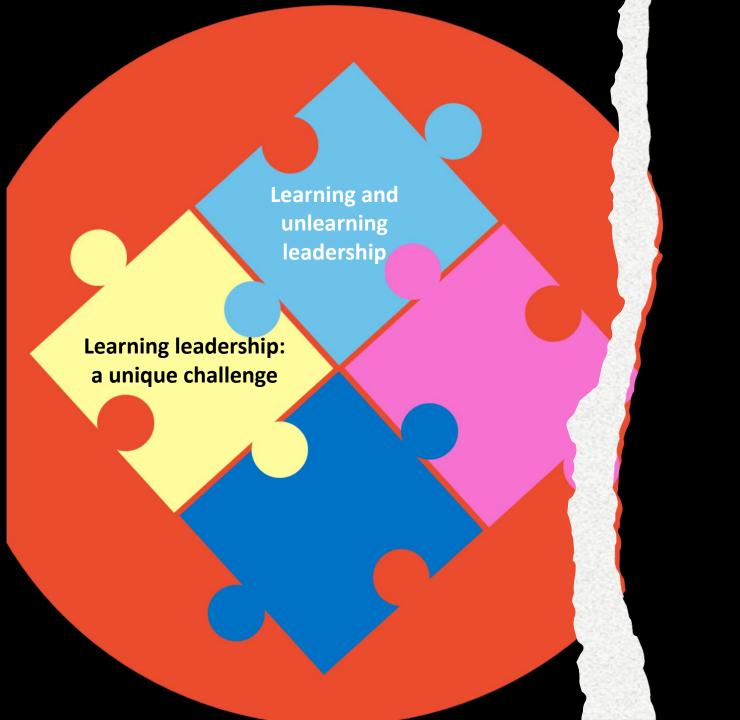
"Leadership is an art, a performing art, and the instrument is the self..."





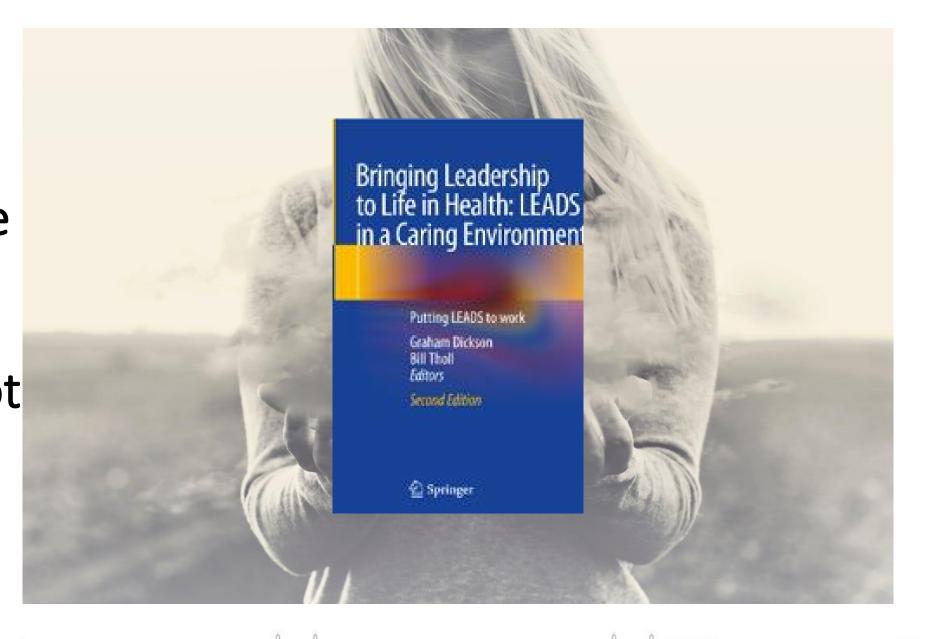
Trevor Slater holds up his son, Kelley, to emphasize the point that Kelley has spent almost his whole life in the hospital.

### It doesn't exist without followers...



Why is learning and unlearning central to leadership development?

A first step is to define it...treat it as an activity, not a position.





### The DONUT approach to leadership development...



Learn what it is; unlearn what it isn't...



## "A MAN WHO CARRIES A CAT BY THE TAIL LEARNS SOMETHING HE CAN LEARN IN NO OTHER WAY."

**MARK TWAIN** 

And use your experience as the focus of your effort...

### Personal mastery is...

• "the discipline of continually clarifying and deepening our personal vision, of focusing our energies, of developing patience, and seeing reality objectively..."

Peter Senge



## Puts You in the Director's Seat...





### Personal Mastery

High Performance Leadership Tomorrow The discipline of personal mastery Performance
Leadership
Today

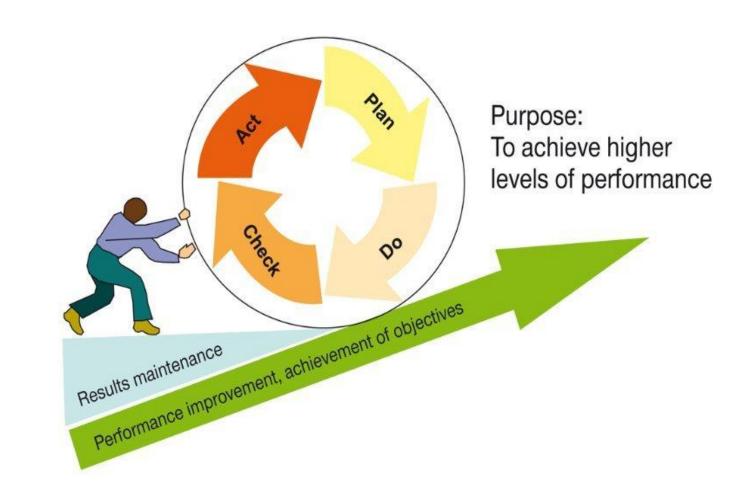
Today

Leadership
Today

And how best to lead

Today

### Is like a PDSA cycle; continuous quality improvement





### Tools for self reflection



INFORMAL LEADERS

FRONT-LINE LEADERS MID-MANAGER LEADERS SENIOR LEADERS EXECUTIVE LEADERS



Journaling



Instruments

Self-assessments; 360s



Peer dialogues



Micro-Learning Treks







One Example of a Personal Mastery program: SimuLEADerShip









https://cpd.royalcollege.ca/product?catalog=LEADS-EN





# A Second Example of a Personal Mastery program:

Redesigning Leadership with **LEADS** 

Become the leader you aspire to be ...





In closing...

You do it for our grandchildren...



